



NHS Standard Contract
(Accountable Care Models)
[(fully integrated)]
[(partially integrated)]

2017/18 and 2018/19
Service Conditions

DRAFT NHS STANDARD CONTRACT (ACCOUNTABLE CARE MODELS) 2017/18 AND 2018/19 DRAFT SERVICE CONDITIONS

NHS Standard Contract (Accountable Care Models) 2017/18 and 2018/19 Service Conditions

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Applies to fully integrated model only Applies to partially integrated model only

NOT FOR USE FOR COMMISSIONING OF SERVICES EXCEPT WITH THE CONSENT OF NHS ENGLAND OBTAINED VIA THE INTEGRATED SUPPORT AND ASSURANCE PROCESS (ISAP)

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<u>Underlined text</u> = new provisions drafted specifically for ACO care models and forms.

Other text = provisions carried forward or adapted from existing NHS Standard Contract or anticipated Directions relating to ACO contracts and contractors. In the latter case drafting and cross-referencing is provisional pending publication of the final Directions.

Comment [DS1]: Note: the contract may need further development to accommodate social care and/or public health services. We intend to engage further with Local Authority colleagues over the coming months to ensure that it is fully fit-for-purpose for such services and LA involvement as a commissioner

Comment [D52]: This is the part of the Contract which sets out the nationally-mandated requirements in relation to the services to be provided by, and wider obligations of, the Provider. These comprise:

- Requirements mirroring those in the generic NHS Standard Contract
- Requirements specific to Primary Medical Services, mirroring those in GMS/PMS/APMS contracts where appropriate. For brevity, many of these requirements refer to the relevant provisions of the current PMS Directions. In due course all such provisions will be amended to reflect or refer to the appropriate provisions of forthcoming Directions specific to ACO (including MCPs and PACS) contracts
- Requirements specific to, and defining, the ACO service model.
 These requirements are indicated by underlining in this draft.

Comment [DS3]: ie the Provider is to provide core Primary Medical Services for the entire geographical area which is the subject matter of the contract

Comment [DS4]: ie the Provider is to provide core Primary Medical Services for <u>none</u> of that geographical area. (The majority of primary care medical services requirements nevertheless apply, on the assumption that the ACO will be responsible for GP OOH services).

If the Provider is to provide core Primary Medical Services for <u>some</u> of the Contract Area, the text highlighted in blue and green will need to apply, but it will be necessary to distinguish the area/services in respect of which the latter applies. DRAFT NHS STANDARD CONTRACT (ACCOUNTABLE CARE MODELS) 2017/18 AND 2018/19 DRAFT SERVICE CONDITIONS

Conditions will apply to all or only some Service categories, as indicated in the right column using the following abbreviations:

All Services	All
Accident and Emergency Services	A+E
Acute Services	Α
Cancer Services	CR
Continuing Healthcare Services	CHC
Community Services	CS
Diagnostic, Screening and/or Pathology Services	D
End of Life Care Services	ELC
Mental Health and Learning Disability Services	MH
Radiotherapy Services	R
Urgent Care/Walk-in Centre Services/Minor Injuries Unit	U

Comment [DS5]: Note: it may in due course – following engagement with LA commissioners – be necessary to distinguish between obligations which apply to ALL Service/NHS-commissioned Services only/LA-commissioned Service only

PROV	ISION OF SERVICES [AND INTEGRATION ACTIVITIES]		
SC1	Fundamental Obligations of the Provider and the Commissioners		
1.1	The Provider must provide the Services to the Population in accordance with:	All	 Comment [DS6]: See description of
	1.1.1 the Fundamental Standards of Care; and		the Population at Schedule 2A
	1.1.2 the Service Specifications		Comment [DS7]: Service
	as required to meet the clinical[, social care and public health] needs of each member of the Population.		Specifications comprise the commissioner's service requirements and the proposals put forward by the provider (and agreed with the
1.2	In performing its obligations under this Contract, the Provider must have regard to the need to reduce inequalities between members of the Population with respect to their ability to access health services and the outcomes achieved for them from the delivery of health services.	All	commissioners) as to how it intends to meet those requirements
		All	
1.3	The Provider must perform the Integration Activities in accordance with the requirements set out in Schedule 3A (<i>Integration Activities</i>) and in pursuit of the Integration Goals.		
1.4	The Provider must perform all of its obligations under this Contract in accordance with:	AII	
	1.4.1 the terms of this Contract; and		
	1.4.2 the Law; and		
	1.4.3 Good Practice.		
	and must, when requested by the Co-ordinating Commissioner, provide evidence of the development and updating of its clinical process and procedures to reflect Good Practice.		
1.5	The Commissioners must perform all of their obligations under this Contract in accordance with:	AII	
	1.5.1 the terms of this Contract; and		
	1.5.2 the Law; and		
	1.5.3 Good Practice.		
1.6	The Parties must abide by and promote awareness of the NHS Constitution, including the rights and pledges set out in it. The Provider must ensure that all Sub-Contractors and all Staff abide by the NHS Constitution.	AII	

1.7	The Parties must ensure that, in accordance with the Armed Forces Covenant, those in the armed forces, reservists, veterans and their families are not disadvantaged in accessing the Services.	All	
1.8	The Provider may, within the scope provided by this Contract, use and allocate its resources and deliver the Services in such a manner as it determines will best serve the needs of the Population, provided that it does not do or fail to do anything which would: 1.8.1 place any Commissioner in breach of any statutory duty in relation to the Population; 1.8.2 render any Commissioner liable to challenge under the Public Contract Regulations 2015 or otherwise; or 1.8.3 constitute an unlawful delegation of any function by any Commissioner	AII	
SC2 2.1	The Population and the List of Registered Service Users The Provider must comply with the requirements of paragraph 7 of Schedule 3 to the Directions. The List of Registered Service Users is and will remain open.	All	Comment [DS8]: See description and notes at Schedules 2A - C
2.2	The Provider must accept for inclusion on the List of Registered Service Users any individual permanently or temporarily resident in the Contract Area. The provisions of paragraph 12 (in respect of armed forces personnel) and 13 (in respect of temporary residents) of Schedule 3 to the Directions will apply.	All	
2.3	The Provider may accept for inclusion on the List of Registered Service Users any individual not permanently or temporarily resident in the Contract Area, in respect of which the provisions of paragraph 8 of Schedule 3 to the Directions will apply.	All	
2.4	Subject to SC2.5, the Provider must make available to each member of the Population all Services which are clinically appropriate to meet their individual needs.	All	
2.5	The Provider is not required to offer the Excepted Services to any member of the Population who is for the time being not permanently or temporarily resident in the Contract Area.	All	
SC3 3.1	Improving the Health of the Population The Provider must perform its obligations under this Contract in such a way as to secure continuous improvement in the quality of services provided to the Population in connection with the prevention, diagnosis or treatment of illness, with a view to securing continuous improvement in the treatment outcomes achieved and in the health status of the Population.	All	

3.2		Provider must develop and implement strategies to improve the health and ing of the Population. The Provider must:	All	
	3.2.1	maintain a documented, current and thorough assessment of the health [and social] care needs of the Population;		
	3.2.2	work collaboratively with the Commissioners, the Associate Practices and other providers and agencies to seek to identify and address the underlying [determinants of] [influences on] health and wellbeing for members of the Population and inequalities in health, wellbeing and outcomes between different sub-groups within the Population;		
	3.2.3	support the Population to adopt healthy lifestyles, ensuring that Staff use every contact they have with members of the Population as an opportunity to maintain or improve health and wellbeing, in accordance with the principles and tools comprising in Making Every Contact Count Guidance;		
	3.2.4	where clinically appropriate, provide information and support to Service Users (particularly those with long term conditions) to develop the knowledge, skills and confidence to take increasing responsibility for managing their own ongoing health, wellbeing and care through self-management education, health coaching and peer support, and provide information and support to their Carers or Legal Guardians to assist those Service Users in doing so;		
	3.2.5	provide the Services and perform the Integration Activities in such a way as to: 3.2.5.1 maximise the extent to which disease and conditions are alleviated or prevented, and to which members of the Population can live healthy lives in their own homes;		
		3.2.5.2 ensure timely diagnosis of diseases and conditions and prompt access to clinically appropriate treatment and care wherever indicated, making onward referrals as clinically appropriate and in line with agreed referral protocols to other providers of health and social care services commissioned by the Commissioners:		
		3.2.5.3 minimise unplanned hospital attendances and admissions.		
3.3	support	ovider must ensure that it has in place information systems and analytical capacity, ted by use of a recognised risk stratification tool and, where appropriate, by data arrangements with other providers of health and social care) which allow it to:	All	
	3.3.1	understand the health and care needs of the Population and predict the extent to which members of the Population are at risk of developing different diseases or conditions:		
	3.3.2	identify unwarranted variations in the delivery, experiences, and outcomes of care;		
	3.3.3	identify opportunities to improve the quality, equity and efficiency of care;		
	3.3.4	plan and deliver targeted preventative care interventions that take account of		

		the specific needs of individual members of the Population;		
	3.3.5	monitor improvements in the experience of care, health outcomes and well-being of members of the Population; and		
	3.3.6	record levels of Activation among Service Users on an ongoing basis, using a recognised measurement tool.		
3.4	The Pr	ovider must:	All	
	3.4.1	implement a local approach to engaging the Population in improving health and wellbeing in accordance with NICE Guideline NG44;		
	3.4.2	use all reasonable endeavours to promote and support voluntary, community-led activities amongst the Population which promote better health and wellbeing and support the provision of the Services and the Integrated Services:		
	3.4.3	maintain an ongoing, up-to-date directory of those activities, the organisations involved in providing them and the community facilities and resources used to support them; and		
	3.4.4	make this directory available and publicise it through appropriate means to the Population.;		
3.5	Home progra <mark>Integra</mark>	rovider must ensure that the Services are made available as appropriate to Care Residents. The Provider must deliver those Services, [and] must implement a mme of clinical support for the Care Homes [and must perform the relevant ation Activities], with the objectives of improving the health and care of the Care Residents and minimising avoidable admission of Care Home Residents to al.	AII	
SC4	Care '	Tailored to Individual Needs		
Acces	s to ser	vices		
4.1		rovider must ensure that it publicises (through Staff, on its website and through appropriate means) details of the nature and hours of availability of:	All	
	4.1.1	Primary Medical Services and urgent care Services which are intended to function on an open-access basis; and		
	4.1.2	other relevant open-access urgent care services provided by other health and social care providers commissioned by the Commissioners,		
		e aim of ensuring that the Population is aware of the purpose of each of those es, and where and when they can be accessed.		

			7
4.2	In delivering Primary Medical Services, the Provider must use all reasonable endeavour to:	<u>s</u> All	
	4.2.1 offer to each member of the Population the choice of a range of premises, site at readily-accessible locations throughout the Contract Area [in accordance wit the requirements set out in the relevant Service Specifications], at which treceive Primary Medical Services throughout Core Hours:	<u>1</u>	
	4.2.2 offer sufficient pre-bookable and same-day appointments (with GPs and/or othe clinical Staff as appropriate) to meet the needs of the Population, includin during evenings and at weekends; and		
	4.2.3 offer a choice of evening or weekend appointments as a realistic alternative t appointments during Core Hours, ensuring that appointments (with GPs and/orother clinical Staff as appropriate) are available on both Saturday and Sundar and between 6.30pm and 8pm on each evening from Monday to Friday, and that it provides each week, outside of Core Hours, a minimum of 30 minutes of face to-face GP appointment capacity per 1,000 members of the Population, [busubject to that in relation to Out of Hours Services the provisions of direction 14(1)(a) of the Directions will apply].	t	Comment [DSg]: This provision is not entirely appropriate where the
4.3	In delivering Services other than Primary Medical Services, the Provider must use a reasonable endeavours to provide care and treatment for each Service User from convenient location as close to that Service User's home as possible. The Provide must ensure that each Service is available to Service Users at times and on day convenient for them, including during evenings and at weekends where clinicall appropriate.	<u>.</u> [Provider is itself responsible for all OOH provision of primary medical services: we will develop thinking and drafting on this issue with commissioners and providers contemplating such arrangements
4.4	The Provider must continually monitor and assess the demand for each Service b location, time of day and day of the week. At the reasonable request of the Co-ordinatin Commissioner, the Provider must provide to the Co-ordinating Commissioner:		
	4.4.1 <u>details of its rationale for its provision of Services by location, day or week an time of day, including details of actual utilisation of Services and distance travelled by Services Users; and</u>		
	4.4.2 evidence that the Provider's decisions on the location and availability of the Services have been informed by engagement with the Population.	2	
4.5	In delivering the Services, the Provider must use all reasonable endeavours to offer eac Service User clinically appropriate alternatives to face-to-face contact with Staff, using range of different technologies and ensuring that the technologies selected are suitable for the needs of the individual Service User.	<u>.</u>	
Orgai	nisation of Care and Communication with Service Users		
4.6	The Provider must:		
	4.6.1 arrange and carry out all necessary steps in a Service User's care and treatment	t All	

		promptly and in a manner consistent with the relevant Service Specifications and Quality Requirements until such point as the Service User can appropriately be discharged in accordance with the Transfer of and Discharge from Care Protocols;		
	4.6.2	ensure that Staff work effectively and efficiently together, providing advice and support to each other across professional and Service boundaries, to manage their interactions with Service Users so as to ensure that they experience coordinated, high quality care without unnecessary duplication of process;	AII	
	4.6.3	use all reasonable endeavours to identify,record, engage with and support Carers;	All	
	4.6.4	notify the Service User (and, where appropriate, their Carer and/or Legal Guardian) of the results of all investigations and treatments promptly and in a readily understandable, functional, clinically appropriate and cost effective manner;	AII	
	4.6.5	communicate in a readily understandable, functional and timely manner with the Service User (and, where appropriate, their Carer and/or Legal Guardian), their GP, other primary care referrers and other providers about all relevant aspects of the Service User's care and treatment, offering specific support to Service Users on complex treatment pathways;	All	
	4.6.6	make available to Service Users appropriate written information about the Services in suitable formats (paper and/or web-based), complying at all times with the Accessible Information Standard;	All	
	4.6.7	provide Service Users (in relation to their own care) and Referrers (in relation to the care of an individual Service User) with clear information in respect of each Service about who to contact if they have questions about their care and how to do so;	AII	
	4.6.8	ensure that there are efficient arrangements in place in respect of each Service for responding promptly and effectively to such questions and that these are publicised to Service Users and Referrers using all appropriate means, including appointment and admission letters and on the Provider's website; and	AII	
	4.6.9	wherever possible, deal with such questions from Service Users itself, and not by advising the Service User to speak to their Referrer.	All	
Care P	lanning	and Shared Decision-Making		
4.7	reviewi employ Co-ord	rovider must comply with regulation 9 of the 2014 Regulations. In planning and ing the care or treatment which a Service User receives, the Provider must of Shared Decision-Making, using supporting tools and techniques approved by the inating Commissioner, and must have regard to NICE guideline NG56 (multi-lity clinical assessment and management).	All	
4.8	Plan w	required by Guidance, the Provider must develop and agree a Personalised Care rith the Service User and/or their Carer or Legal Guardian, and must provide the User and/or their Carer or Legal Guardian (as appropriate) with a copy of that	All	

	Personalised Care Plan. Each Personalised Care Plan must be developed:	
	4.8.1 using a multi-disciplinary approach involving Staff from the appropriate professions; and	
	4.8.2 in association with other relevant providers of health and social care.	
4.9	The Provider must prepare, evaluate, review and audit each Personalised Care Plan on an on-going basis. Any review must involve the Service User and/or their Carer or Legal Guardian (as appropriate).	All
4.10	Where appropriate, the Provider must comply with the Care Programme Approach in providing the Services.	МН
4.11	Where a Local Authority requests the cooperation of the Provider in securing an Education, Health and Care Needs Assessment, the Provider must use all reasonable endeavours to comply with that request within 6 weeks of the date on which it receives it.	All
4.12	The Provider must ensure that:	All
	4.12.1 with effect from no later than [], any Service User with a long term condition or on a complex care pathway is supported by a named lead clinician and a named Care Co-ordinator; and	
	4.12.2 with effect from [], it has in place, and that Staff implement and comply with, protocols for the care of Service Users with long term conditions. The Provider must be able to demonstrate its compliance with this requirement by audit in relation to each relevant Service.	
Integr	rated Personal Commissioning and Personal Budgets	
4.13	The Parties have agreed and must use all reasonable endeavours to implement the Development Plan for Integrated Personal Commissioning, including the offer to appropriate Service Users and/or their Carers of personal health budgets [and/or personal budgets for social care] or integrated personal budgets.	All
Conse	ent	
4.14	The Provider must publish, maintain and operate a Service User consent policy which complies with Good Practice and the Law.	All
Patier	nt Choice	
4.15	The Parties must comply with Guidance issued by the Department of Health, NHS England and NHS Improvement regarding patients' rights to choice of provider, GP, Consultant, Healthcare Professional or clinical team.	All

4.16	The Provider must:			
	4.16.1 <u>seek to offer choice to Service Users in relation to where, how and by whom Services are delivered, wherever and whenever practicable;</u>	AII		
	4.16.2 offer to any eligible Service User who requires an Elective Referral in relation to any Service a choice in respect of first outpatient appointment of any clinically appropriate team led by a named Consultant or, for mental health Services, a named Healthcare Professional (whether or not a Consultant), employed or engaged by the Provider or a Sub-Contractor, or by any other Commissioned Provider of that Service;	All		
	4.16.3 offer to any eligible Service User who requires a referral in relation to any service (whether or not a Service) a choice of any clinically appropriate provider commissioned by the Responsible Commissioner (whether via this Contract or otherwise) and named on that Responsible Commissioner's list of qualified providers of that relevant service;	All		
	4.16.4 in relation to Primary Medical Services, comply with the requirements of paragraph 14 of Schedule 3 to the Directions; and	All	_	Comment [DS10]: Note: this
	4.16.5 make the specified information available to prospective Service Users through the NHS Choices Website, and must in particular use the NHS Choices Website to promote awareness of the Services among the Population, ensuring the information provided is accurate, up-to-date, and complies with the provider	All	r ld fo	equirement may be supplemented in ocal service specifications to provide or maximum journey times to GP ocations etc.
	profile policy set out at <u>www.nhs.uk</u> .			
Accou	Intable GP	All		
4.17	In respect of each of its Registered Service Users the Provider must comply with the requirements of paragraph 10 of Schedule 3 to the Directions.		(Comment [DS11]: This and other provisions referring to or reflecting
4.18	In respect of each of its Registered Service Users aged 75 and over, the Provider must comply with the requirements of paragraph 11 of Schedule 3 to the Directions.	All	t A ii	he anticipated Directions relating to CO contractors and contracts are ndicative only. Wording and cross- eferences may be amended to reflect
Alcoh	ol Dependency Screening		t	he final Directions in due course.
4.19	In relation to all new Registered Service Users over the age of 16, the Provider must comply with the requirements of paragraph 9 of Schedule 3to the Directions.	All		
SC5	Regulatory Requirements			
5.1	The Provider must:	All		
	5.1.1 comply, where applicable, with the registration and regulatory compliance guidance of any relevant Regulatory or Supervisory Body, and with any requirements, standards and recommendations issued from time to time by such a body;			
	Underlined toyt - new provisions drafted specifically for ACO care models and forms			

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	5.1.2	consider and respond to the recommendations arising from any audit, Serious Incident report or Patient Safety Incident report;			
	5.1.3	comply with the standards and recommendations issued from time to time by any relevant professional body and agreed in writing between the Co-ordinating Commissioner and the Provider;			
	5.1.4	comply, where applicable, with the recommendations contained in NICE Technology Appraisals and have regard to other Guidance issued by NICE from time to time;			
	5.1.5	respond to any reports and recommendations made by Local Healthwatch; and			
	5.1.6	meet its obligations under the Law in relation to the production and publication of Quality Accounts			
SC6	Servi	ce Standards			
6.1	The P	rovider must:	AII		
	6.1.1	not breach the thresholds in respect of the Operational Standards or National Quality Requirements;			
	6.1.2	meet the Local Quality and Outcome Requirements;	,		Comment [DS12]: These may include process (input) measures, service-
	6.1.3	in the provision of Out of Hours Services, comply with the requirements of direction $14(1)(b)$ of the Directions; and			specific clinical outcomes or measures of patient experience.
	6.1.4	ensure that Never Events do not occur.			Comment [DS13]: Note that changes may be made to these provisions in due course to reflect the Dashboard
6.2	that S	ervice User is admitted for acute Elective Care services and the Provider cancels ervice User's operation after admission for non-clinical reasons, the terms of the Constitution Handbook cancelled operations pledge will apply.	A		and the Improvement Payment Scheme which are to form part of the Incentive Framework for ACOs
6.3		port of the national programme to implement the Seven Day Hospital Priority I Standards in full by 2020, the Provider must complete and report the bi-annual	A, A&E	, CR	
	Seven	Day Service Self-Assessment as required by Guidance and must share a copy of elf-assessment with the Co-ordinating Commissioner.			
6.4		the Provider provides vascular surgery Services, hyper-acute stroke Services,	А		
	the Pr	trauma Services, STEMI heart attack Services or children's critical care Services, ovider must ensure that, by 1 November 2017, those Services comply in full with Day Hospital Priority Clinical Standards.			
SC7	Clinic	cal and Service Governance			
7.1		rovider must have an effective System of Clinical and Service Governance and nominate a member of Staff who will have responsibility for ensuring the effective	All		

	operation of it. The Provider must co-operate with the Commissioners in the discharge of any obligations of the Commissioners or their accountable officers under section 17 (Accountable Officers and their responsibilities as to Controlled Drugs) and section 18 (Co-operation between Health Bodies and other Organisations) of the Health Act 2006. In relation to Primary Medical Services the Provider must comply with the requirements of direction 47 of the Directions.	
7.2	The Provider must continually review and evaluate the Services, must implement Lessons Learned from those reviews and evaluations, from feedback, complaints, Patient Safety Incidents, Never Events, and from the involvement of the Population, Service Users, Staff, and GPs and other primary care Referrers (including the outcomes of Surveys).	All
7.3	The Provider must measure, monitor and analyse its performance in relation to the Services and Service Users using one or more appropriate NHS Safety Thermometers and/or appropriate alternative measurement tools as agreed with the Co-ordinating Commissioner, and must use all reasonable endeavours continuously to improve that performance (or, if it is agreed with the Co-ordinating Commissioner that further improvement is not feasible, to maintain that performance).	A&E, A, CR, CHC, ELC, MH, R
SC8	Commissioner Requested Services / Essential Services	
8.1	The Provider must comply with its obligations under Monitor's Licence in respect of any Services designated as CRS by any Commissioner from time to time in accordance with CRS Guidance.	All
	OR (IF THE PROVIDER IS AN NHS TRUST)	
8.1	The Provider must maintain its ability to provide, and must ensure that it is able to offer to the Commissioners, the Essential Services. The Provider must have and at all times maintain an up-to-date Essential Services Continuity Plan. The Provider must, in consultation with the Co-ordinating Commissioner, implement the Essential Services Continuity Plan as required:	Essential Services
	8.1.1 if there is any interruption to or suspension of the Essential Services; or	
	8.1.2 on expiry or early termination of this Contract or of any Service.	
SC9	Staff	
Staff 1	Transition and Development Programme	
9.1	The Provider must implement the Staff Transition and Development Programme.	All
Gener	ral	
9.2	The Provider must, in delivering the Services, at all times deploy Staff with the most appropriate knowledge, skills and experience to meet the needs of the Service User.	All

9.3		rovider must apply the Principles of Good Employment Practice (where applicable) e staff pledges and responsibilities outlined in the NHS Constitution.	All	
9.4		rovider must comply with regulations 18 and 19 of the 2014 Regulations, and t prejudice to that obligation must:	AII	
	9.4.1	ensure that there are sufficient appropriately registered, qualified and experienced medical, nursing and other clinical and non-clinical Staff to enable the Services to be provided in all respects and at all times in accordance with this Contract;		
	9.4.2	in determining planned Staff numbers and skill mix for Services, have regard to applicable Staffing Guidance;		
	9.4.3	continually evaluate in respect of each Service individually and the Services as a whole:		
		9.4.3.1 actual numbers and skill mix of clinical Staff on duty against planned numbers and skill mix of clinical Staff on a shift-by-shift basis; and		
		9.4.3.2 the impact of variations in actual numbers and skill mix of clinical Staff on duty on Service User experience and outcomes, by reference to clinical audit data, NHS Safety Thermometer, data on complaints, Patient Safety Incidents and Never Events and the results of Service User and Staff involvement (including Surveys);		
	9.4.4	undertake a detailed review of staffing requirements every 6 months to ensure that the Provider remains able to meet the requirements set out in SC9.4.1;		
	9.4.5	report to the Co-ordinating Commissioner immediately any material concern in relation to the safety of Service Users and/or the quality or outcomes of any Service arising from those reviews and evaluations;		
	9.4.6	report to the Co-ordinating Commissioner on the outcome of those reviews and evaluations at least once every 6 months, and in any event as soon as practicable and by no later than 20 Operational Days following receipt of written request;		
	9.4.7	implement Lessons Learned from those reviews and evaluations, and demonstrate at Review Meetings the extent to which improvements to each affected Service have been made as a result; and		
	9.4.8	make the outcome of those reviews and evaluations and Lessons Learned available to the public by disclosure at public board meetings, publication on the Provider's website or by other means, in each case as approved by the Coordinating Commissioner, and in each case at least once every 6 months.		
9.5	The Pr	ovider must ensure that all Staff:	All	

	9.5.1	engaged in the provision of Primary Medical Services are permitted to do so in accordance with the requirements of directions 16 to 19 of the Directions;		
	9.5.2	if applicable, are registered with and where required have completed their revalidations by the appropriate professional regulatory body;		
	9.5.3	have the appropriate qualifications, experience, skills and competencies to perform the duties required of them and are appropriately supervised (including where appropriate through preceptorship, clinical supervision and rotation arrangements), managerially and professionally;		
	9.5.4	are covered by the Provider's (and/or by the relevant Sub-Contractor's) Indemnity Arrangements for the provision of the Services;		
	9.5.5	carry, and where appropriate display, valid and appropriate identification; and		
	9.5.6	are aware of and respect equality and human rights of colleagues, Service Users, Carers and the public.		
9.6	profess Medica	rovider must not employ or engage any medical practitioner or other healthcare sional (as defined in the Directions) in connection with the provision of Primary al Services unless permitted to do so under and otherwise in accordance with ons 20 to 23 of the Directions.	All	
9.7		Provider must have in place systems for seeking and recording specialist sional advice.	All	
9.8	The Pr	rovider must ensure that every member of Staff involved in the provision of the es:	AII	
	9.8.1	receives proper and sufficient induction, continuous professional and personal development, clinical supervision, training and instruction;		
	9.8.2	receives and participates in an appropriate, full and detailed appraisal (in terms of performance and on-going education and training) using where applicable the Knowledge and Skills Framework or a similar equivalent framework;		
	9.8.3	receives professional leadership appropriate to the Services; and		
	9.8.4	co-operates with NHS England in relation to its patient safety functions,		
	body, i	n accordance with Good Practice and the standards of their relevant professional f any, and, in relation to clinical supervision for midwives, any Guidance issued by partment of Health or NHS England.		
9.9	its and	request of the Co-ordinating Commissioner, the Provider must provide details of alysis of Staff training needs and a summary of Staff training provided and sals undertaken.	All	

9.10	The Provider must cooperate with the LETB and Health Education England in the manner and to the extent they request in planning the provision of, and in providing, education and training for healthcare workers, and must provide them with whatever information they request for such purposes. The Provider must have regard to the HEE Quality Framework. In relation to Primary Medical Services the Provider must comply with direction 50 of the Directions.	All	
9.11	If any Staff are members of the NHS Pension Scheme the Provider must participate and must ensure that any Sub-Contractors participate in any applicable data collection exercise and must ensure that all data relating to Staff membership of the NHS Pension Scheme is up to date and is provided to the NHS Business Services Authority in accordance with Guidance.	All	
9.12	The Provider must nominate a Freedom To Speak Up Guardian. The Provider must have in place and promote (and must ensure that all Sub-Contractors have in place and promote) a code and effective procedures to ensure that Staff have appropriate means through which they may raise any concerns they may have in relation to the Services. The Provider must ensure that nothing in any contract of employment or contract for services or any other agreement entered into by it or any Sub-Contractor with any member of Staff will prevent or inhibit, or purport to prevent or inhibit, the making of any protected disclosure (as defined in section 43A of the Employment Rights Act 1996) by that member of Staff nor affect the rights of that member of Staff under that Act in relation to protected disclosures.	AII	
Pre-en	ployment Checks		
9.13	Subject to SC9.14, before the Provider or any Sub-Contractor engages or employs any person in the provision of the Services, or in any activity related to or connected with, the provision of Services, the Provider must, and must ensure that any Sub-Contractor will, at its own cost, comply with:	All	
	9.13.1 NHS Employment Check Standards; and		
	9.13.2 other checks as required by the DBS or which are to be undertaken in accordance with current and future national guidelines and policies.		
9.14	The Provider or any Sub-Contractor may engage a person in an Enhanced DBS Position or a Standard DBS Position (as applicable) pending the receipt of the Standard DBS Check or Enhanced DBS & Barred List Check (as appropriate) with the agreement of the Co-ordinating Commissioner and subject to any additional requirement of the Co-ordinating Commissioner for that engagement.	All	
SC10	Co-operation		
10.1	The Parties must at all times act in good faith towards each other and in the performance of their respective obligations under this Contract.	All	

10.2	The Parties must co-operate in accordance with the Law and Good Practice to facilitate the delivery of the Services in accordance with this Contract, having regard at all times to the welfare and rights of Service Users and the Population.	All	
10.3	The Provider and each Commissioner must, in accordance with Law and Good Practice, co-operate fully and share information with each other and with any other commissioner or provider of health or social care in respect of a Service User in order to:		
	10.3.1 ensure that a consistently high standard of care for the Service User is maintained at all times;		
	10.3.2 ensure that a co-ordinated and integrated approach is taken to promoting the quality of care for the Service User across all pathways spanning more than one provider;		
	10.3.3 achieve continuity of service that avoids inconvenience to, or risk to the health and safety of, the Service User, employees of the Commissioners or members of the public; and		
	10.3.4 seek to ensure that the Services and other health and social care services delivered to the Service User are delivered in such a way as to maximise value for public money, optimise allocation of resources and minimise unwarranted variations in quality and outcomes.		
10.4	The Provider must ensure that its provision of any service to any third party does not hinder or adversely affect its delivery of the Services or its performance of this Contract.	AII	
10.5	The Provider and each Commissioner must co-operate with each other and with any third party provider to ensure that, wherever possible, an individual requiring admission to acute inpatient mental health services can be admitted to an acute bed close to their usual place of residence.	МН	
10.6	The Provider must, where appropriate, comply with the requirements of paragraph 6 of Schedule 3 to the Directions.	All	
SC11	Referral and Booking		
Ассер	tance and Rejection of Referrals		
11.1	Subject to SC12 (Withholding and/or Discontinuation of Service), the Provider must:	AII	
	11.1.1 accept any Referral of a Service User made in accordance with the Referral processes and clinical thresholds set out or referred to in this Contract and/or as otherwise agreed between the Parties and/or as specified in any Prior Approval Scheme, and in any event where necessary for a Service User to exercise their legal right to choice as set out in the NHS Choice Framework; and		

DRAFT NHS STANDARD CONTRACT (ACCOUNTABLE CARE MODELS) 2017/18 AND 2018/19 DRAFT SERVICE CONDITIONS

s e y		
	Cor	nment [DS14]: The application of
o <mark>r</mark> or e.	(pai spe ope rule ACC	11.1.2, 11.1.3 and 11.2 to an ACO rticularly where the ACO is a cial purpose vehicle), and the veration of Non-Contract Activity as under Who Pays? Guidance in an Context, are to be considered ther.
e n		
e All		
y MH	, D , to a Con with not How terr of ti	mment [DS15]: Under the fully- egrated model, referrals from a GP unother service provided under the untract would be internal referrals hin the same provider and would require the use of e-Referral. wever, this may not be realistic, in ms of IT systems, from the outset he contract. So we may need to iew further whether the
	MH MH AII AII AII AII AII AII AI	All All All All All According A

	 ensure that it has arrangements in place to accept Referrals via the NHS e-Referral Service where the Service User or Referrer has not been able to book a suitable appointment, ensuring that it has safe systems in place for offering appointments promptly where this occurs; the Provider must offer clinical advice and guidance to GPs and other primary care Referrers on potential Referrals through the NHS e-Referral Service, whether this leads to a Referral being made or not; 			
	the Commissioners must use all reasonable endeavours to ensure that in respect of all Referrals by GPs and other primary care Referrers the Provider is given accurate Service User contact details and all pertinent information required by relevant local Referral protocols;			
	the Commissioners must use all reasonable endeavours to ensure that all Referrals by GPs and other primary care Referrers are made through the NHS e-Referral Service; and			
	each Commissioner must take the necessary action, as described in NHS e-Referral Guidance, to ensure that all Primary Care Referred Services are available to their local Referrers within the NHS e-Referral Service.			
11.7	The Provider must use all reasonable endeavours to ensure that, where a Service User is to be referred by a GP to a service offered by a different provider, such referrals are made through the NHS e-Referral Service. The Provider must use all reasonable endeavours to ensure that all referrals by GPs in Associate Practices to any Service or to any service offered by a different provider are made though the NHS e-Referral Service.	All		
18 We	eks Information			
11.8	In respect of Consultant-led Services to which the 18 Weeks Referral-to-Treatment Standard applies, the Provider must ensure that the confirmation to the Service User of their first outpatient appointment includes the 18 Weeks Information.	18 Weel	ks	
11.9	The Provider must operate and publish on its website a Local Access Policy complying with the requirements of the Co-ordinating Commissioner.	18 Weel	ks	
Bookir	g of appointments by NHS111 [and other urgent care] Providers			
11.10	The Provider must work in collaboration with providers of NHS111, GP out-of-hours, accident and emergency and other urgent care services to the Population to ensure that those providers are able to book appointments [for both Primary Medical Services and other Services] on behalf of members of the Population via the Provider's online booking	All	a	Comment [DS16]: May require mendment locally to reflect scope of contract
SC12	Withholding and/or Discontinuation of Service			

12.1	The Provider must not withhold a Service or stop providing a Service to any member of the Population if that would be contrary to the Law, Guidance or Good Practice.	AII	
12.2	The Provider must make appropriate arrangements for the timely delivery or resumption of delivery of the relevant Service to a Service User where delivery of that Service has been withheld or suspended as a result of:	All	
	12.2.1 the Service User displaying abusive, violent or threatening behaviour unacceptable to the Provider (acting reasonably and taking into account the mental health of that Service User); or	All	
	12.2.2 the Service User's domiciliary care setting or circumstances posing a level of risk to the Staff engaged in the delivery of the relevant Service in that environment that the Provider reasonably considers to be unacceptable.	AII	
SC13	Unmet Needs		
13.1	If the Provider believes that a Service User or a group of Service Users may have an unmet health or social care need which is beyond the scope of the Services and of other relevant services commissioned by the Responsible Commissioner, it must promptly notify the Responsible Commissioner accordingly. The Responsible Commissioner will be responsible for making an assessment to determine any steps required to be taken to meet those needs.	AII	
13.2	If the Provider considers that a Service User has an immediate need for treatment or care which is within the scope of the Services it must notify the Service User, Carer or Legal Guardian (as appropriate) of that need without delay and must provide the required treatment or care in accordance with this Contract, acting at all times in the best interest of the Service User. The Provider must notify the Service User's GP and/or relevant primary care Referrer as soon as reasonably practicable of the treatment or care provided.	AII	
13.3	Except as permitted under an applicable Referral protocol, the Provider must not refer to another provider to carry out, any non-immediate or routine treatment or care that is not directly related to the condition or complaint which was the subject of the Service User's original Referral or presentation without the agreement of the Service User's GP and/or other relevant primary care Referrer.	All	
SC14	Public Involvement and Surveys		
14.1	The Provider must actively engage, liaise and communicate with the Population (and, where appropriate, their Carers and Legal Guardians), Staff, GPs and other primary care Referrers and local community and voluntary sector organisations in an open and clear manner in accordance with the Law and Good Practice, seeking their feedback whenever practicable.	AII	
14.2	The Provider must at its own cost provide all support and assistance reasonably required	All	

	by the Commissioners in relation to the performance of their duties under section 14Z2 of the 2006 Act in connection with this Contract, the Services or any reconfiguration of them, and/or the provision or reconfiguration of any other services to the Population.		
14.3	The Provider must involve the Population (and, where appropriate, their Carers and Legal Guardians), Staff and GPs and other primary care Referrers when considering and implementing developments to and redesign of Services and the manner in which they are to be delivered and/or to the range of Services to be available to the Population. As soon as reasonably practicable following any reasonable request by the Co-ordinating Commissioner, the Provider must provide evidence of that involvement and of its impact.	All	
14.4	In relation to Primary Medical Services, the Provider must comply with the requirements of direction 10 of the Directions.	All	
14.5	The Provider must give all members of the Population the opportunity to provide feedback about the Services through the Friends and Family Test, in accordance with direction 48 of the Directions (in relation to Primary Medical Services) and FFT Guidance, using all reasonable endeavours to maximise the number of responses from Service Users. The Provider must report the results of completed Friends and Family Tests to NHS England and publish the results of those completed tests in accordance with direction 48 of the Directions (in relation to Primary Medical Services) and FFT Guidance.	All	
14.6	The Provider must:	AII	
	14.6.1 carry out Staff Surveys which must, where required by Staff Survey Guidance, include the appropriate NHS staff surveys;		
	14.6.2 carry out all other Surveys; and		
	14.6.3 co-operate with any surveys that the Commissioners (acting reasonably) carry out.		
14.7	The form, frequency and reporting of the Surveys will be as set out in Schedule 7E (<i>Surveys</i>) or as otherwise agreed between the Co-ordinating Commissioner and the Provider in writing and/or required by Law or Guidance from time to time.	All	
14.8	The Provider must review and provide a written report to the Co-ordinating Commissioner on the results of each Survey. The report must identify any actions reasonably required to be taken by the Provider in response to the Survey. The Provider must implement those actions as soon as practicable. The Provider must publish the outcomes of and actions taken in relation to all Surveys.	AII	
SC15	Transfer of and Discharge from Care		
15.1	The Provider must comply with:		

15.1.1 the Transfer of and Discharge from Care Protocols;	All
15.1.2 the 1983 Act;	мн
15.1.3 the 1983 Act Code (including following all procedures specified by or established as a consequence of the 1983 Act Code);	МН
15.1.4 LD Guidance insofar as it relates to transfer of and discharge from care;	МН
15.1.5 the 2014 Act and the Care and Support (Discharge of Hospital Patients) Regulations 2014; and	All
15.1.6 Transfer and Discharge Guidance and Standards.	AII
15.2 The Provider and each Commissioner must use its best efforts to support safe, prompt discharge from hospital and to avoid circumstances and transfers and/or discharges likely to lead to emergency readmissions or recommencement of care.	All
15.3 Before the transfer of a Service User to another Service under this Contract and/or before a Transfer of Care or discharge of a Service User, the Provider must liaise as appropriate with any relevant third party health or social care provider, and with the Service User and any Legal Guardian and/or Carer, to prepare and agree a Care Transfer Plan. The Provider must implement the Care Transfer Plan when delivering the further Service, or transferring and/or discharging the Service User, unless (in exceptional circumstances) to do so would not be in accordance with Good Practice.	All
15.4 A Commissioner may agree a Shared Care Protocol in respect of any clinical pathway with the Provider and representatives of local primary care and other providers. Where there is a Transfer of Care and a Shared Care Protocol is applicable, the Provider must, where the Service User's GP has confirmed willingness to accept the Transfer of Care, initiate and comply with the Shared Care Protocol.	All
15.5 When transferring or discharging a Service User from a Service, the Provider must, if required by the relevant Transfer of and Discharge from Care Protocol, issue the Discharge Summary to any relevant third party provider of health or social care within the timescale, and in accordance with any other requirements, set out in that protocol.	All
When transferring or discharging a Service User from an inpatient or day case or accident and emergency Service, the Provider must within 24 hours following that transfer or discharge issue a Discharge Summary to the Service User's GP and/or Referrer and to any relevant third party provider of health or social care, using an applicable Delivery Method. The Provider must ensure that it is at all times able to send and receive Discharge Summaries via all applicable Delivery Methods.	A, A&E, CR, MH
15.7 When transferring or discharging a Service User from a Service which is not an inpatient or day case or accident and emergency Service, the Provider must, if required by the relevant Transfer of and Discharge from Care Protocol, issue the Discharge Summary to the Service User's GP and/or Referrer and to any third party provider within the	All except A&E

	timescale, and in accordance with any other requirements, set out in that protocol.		
15.8	Where, in the course of delivering an outpatient Service to a Service User, the Provider becomes aware of any matter or requirement pertinent to that Service User's ongoing care and treatment which would necessitate the Service User's GP taking prompt action, the Provider must communicate this by issue of a Clinic Letter to the Service User's GP. The Provider must send the Clinic Letter as soon as reasonably practicable and in any event within 10 days (with effect from 1 April 2018, within 7 days) following the Service User's outpatient attendance. With effect from 1 October 2018, the Provider must issue such Clinic Letters using an applicable Delivery Method.	A, CR,	МН
15.9	The Commissioners must use all reasonable endeavours to assist the Provider to access the necessary national information technology systems to support electronic submission of Discharge Summaries and Clinic Letters and to ensure that GPs are in a position to receive Discharge Summaries and Clinic Letters transmitted electronically.	AII	
15.10	Where a Service User has a clinical need for medication to be supplied on discharge from inpatient or day case care, the Provider must ensure that the Service User will have on discharge an adequate quantity of that medication to last:	A, CR,	МН
	15.10.1 for the period required by local practice, in accordance with any requirements set out in the Transfer of and Discharge from Care Protocols (but at least 7 days); or		
	15.10.2 (if shorter) for a period which is clinically appropriate.		
	The Provider must supply that quantity of medication to the Service User itself, except to the extent that the Service User already has an adequate quantity and/or will receive an adequate supply via an existing repeat prescription from the Service User's GP or other primary care provider.		
15.11	Where a Service User has an immediate clinical need for medication to be supplied following outpatient clinic attendance, the Provider must itself supply to the Service User an adequate quantity of that medication to last for the period required by local practice, in accordance with any requirements set out in the Transfer of and Discharge from Care Protocols (but at least sufficient to meet the Service User's immediate clinical needs until the Service User's GP receives the relevant Clinic Letter and can prescribe accordingly).	A, CR,	мн
SC16	Service User Health Records		
Recor	ds Management and Information Technology Systems		
16.1	The Provider must create and maintain Service User Health Records as appropriate for all Service Users. The Provider must securely store and retain those records for the periods of time required by Law and/or by Information Governance Alliance Guidance and/or otherwise by the Department of Health or NHS England or NHS Digital, and then securely destroy them. In relation to Primary Medical Essential Services the Provider must comply with direction 36 of the Directions.	All	

16.2	The Provider must:	All	
	16.2.1 if and as so requested by a Commissioner, whether during or after the Contract Term, promptly deliver to any third party provider of healthcare or social care services nominated by that Commissioner a copy of the Service User Health Record held by the Provider for any Service User for whom that Commissioner is responsible; and		
	16.2.2 notwithstanding SC16.6.1, if and as so requested by a Commissioner at any time following the expiry or termination of this Contract, promptly deliver to any third party provider of healthcare or social care services nominated by that Commissioner, or to the Commissioner itself, the Service User Health Record held by the Provider for any Service User for whom that Commissioner is responsible.		
16.3	The Provider must give each Service User full and accurate information regarding their treatment and must evidence that in writing in the relevant Service User Health Record.	All	
16.4	In order to deliver the Services effectively and efficiently, the Provider must ensure that Service User Health Records are maintained on electronic systems. The Provider may maintain separate systems for different Services, but it must ensure that, by no later than [] its systems:	AII	
	16.4.1 enable all Staff engaged in delivering care or treatment to record updated clinical information about Service Users as soon as it becomes available; and		
	16.4.2 are fully inter-operable across the Services, so that comprehensive, up-to-date information about any Service User in relation to their care or treatment is available electronically at any time to Staff engaged in delivering any part of that care or treatment.		
16.5	The Provider must implement its IT Development Programme.	All	Comment [DS17]: To be confirmed whether the Contract will need to
16.6	The Provider must ensure that its electronic systems provide open interfaces in relation to the systems of other providers of health and social care, in accordance with Open API policy.	All	make reference to separate funding streams which may be available to support development of the estate – eg the Estates and Technology Transformation Fund
16.7	The Provider must ensure that its information technology systems comply with ISB0160 in relation to clinical risk management.	All	
Urgen	Care Data Sharing Agreement		
16.8	The Provider must enter into an Urgent Care Data Sharing Agreement with the Commissioners and such other providers of urgent and emergency care services as the Co-ordinating Commissioner may specify, consistent with the requirements of GC28 (Patient Confidentiality, Data Protection, Freedom of Information and Transparency) and otherwise on such terms as the Co-ordinating Commissioner may reasonably require. Underlined text = new provisions drafted specifically for ACO care models and forms.	A, A&E, U	

Health	and Social Care Network		
16.9	The Provider must, where applicable, collaborate with NHS Digital in taking the necessary steps to procure access to the Health and Social Care Network and must manage transition to the Health and Social Care Network in a timely and efficient manner.	All	
Summ	ary Care Record and Summary Care Records Service		
16.10	In relation to Primary Medical Services the Provider must comply with the requirements of direction 37 of the Directions.	AII	
16.11	Subject to GC28 (<i>Patient Confidentiality, Data Protection, Freedom of Information and Transparency</i>), the Provider must ensure that all Staff involved in the provision of urgent, emergency and unplanned care are able to view key Service User clinical information from GP records, whether via the Summary Care Records Service or a locally integrated electronic record system supplemented by the Summary Care Records Service.	All	
NHS N	lumber		
16.12	Subject to and in accordance with Law (including, in relation to Primary Medical Services, direction 39 of the Directions) and Guidance the Provider must:	AII	
	16.12.1 ensure that the Service User Health Record includes the Service User's verified NHS Number;		
	16.12.2 use the NHS Number as the consistent identifier in all clinical correspondence (paper or electronic) and in all information it processes in relation to the Service User; and		
	16.12.3 be able to use the NHS Number to identify all Activity relating to a Service User.		
16.13	The Commissioners must ensure that each Referrer (except a Service User presenting directly to the Provider for assessment and/or treatment) uses the NHS Number as the consistent identifier in all correspondence in relation to a Referral.	AII	
Electronic Transfer of Service User Records: Primary Medical Services		All	
16.14	In relation to the transfer of any Service User Health Records in respect of Primary Medical Services, the Provider must comply with the requirements of direction 38 of the Directions.	All	
SC17	Equity of Access, Equality and Non-Discrimination		

17.1	The Parties must not discriminate between or against members of the Population, Carers or Legal Guardians on the grounds of age, disability, gender reassignment, marriage or civil partnership, pregnancy or maternity, race, religion or belief, sex, sexual orientation, or any other non-medical characteristics, except as permitted by Law.	All	
17.2	The Provider must provide appropriate assistance and make reasonable adjustments for members of the Population, Carers and Legal Guardians who do not speak, read or write English or who have communication difficulties (including hearing, oral or learning impairments). The Provider must carry out an annual audit of its compliance with this obligation and must demonstrate at Review Meetings the extent to which Service improvements have been made as a result.	AII	
17.3	In performing its obligations under this Contract the Provider must comply with the obligations contained in section 149 of the Equality Act 2010, the Equality Act 2010 (Specific Duties) Regulations and section 6 of the HRA. If the Provider is not a public authority for the purposes of those sections it must comply with them as if it were.	All	
17.4	In consultation with the Co-ordinating Commissioner, and on reasonable request, the Provider must provide a plan setting out how it will comply with its obligations under SC17.3. If the Provider has already produced such a plan in order to comply with the Law, the Provider may submit that plan to the Co-ordinating Commissioner in order to comply with this SC17.4.	All	
17.5	The Provider must implement EDS2.	NHS Tro / FTs	
17.6	The Provider must implement the National Workforce Race Equality Standard and submit an annual report to the Co-ordinating Commissioner on its progress in implementing that standard.	All	
17.7	The Provider must implement the National Workforce Disability Equality Standard from 1 April 2018 and must submit a report by 31 March 2019 and then annually to the Coordinating Commissioner on its progress in implementing that standard.	All	
SC18	Other Local Agreements, Policies and Procedures		
18.1	The Parties must comply with their respective obligations under any Other Local Agreements, Policies and Procedures.	All	
18.2	If requested by the Co-ordinating Commissioner or the Provider, the Co-ordinating Commissioner or the Provider (as the case may be) must within 5 Operational Days following receipt of the request send or make available to the other copies of any Services guide or other written agreement, policy, procedure or protocol implemented by any Commissioner or the Provider (as applicable).	All	
1			

18.3	The Co-ordinating Commissioner must notify the Provider and the Provider must notify the Co-ordinating Commissioner of any material changes to any items it has disclosed under SC18.2.	All	
SC19	Service Development and Improvement Plan		
19.1	The Co-ordinating Commissioner and the Provider must agree an SDIP where required by and in accordance with Guidance.	AII	
19.2	The Co-ordinating Commissioner and the Provider may at any time agree an SDIP.	AII	
19.3	Any SDIP must be appended to this Contract at Schedule 7D (Service Development and Improvement Plans). The Commissioners and Provider must comply with their respective obligations under any SDIP. The Provider must report performance against any SDIP in accordance with Schedule 7A (Reporting Requirements).	AII	
SC20	Services Environment and Equipment		
20.1	The Provider must implement its Services Environment Development Programme.	All	
20.2	The Provider must ensure that the Services Environment and the Equipment:	All	
	20.2.1 comply with the Fundamental Standards of Care;		
	20.2.2 are suitable for the delivery of the Services; and		
	20.2.3 are sufficient to meet the reasonable needs of Service Users.		
20.3	Unless stated otherwise in this Contract, the Provider must at its own cost provide all Equipment necessary to provide the Services in accordance with the Law and any necessary Consents.	AII	
20.4	The Provider must ensure that all Staff using Equipment, and all Service Users and Carers using Equipment independently as part of the Service User's care or treatment, have received appropriate and adequate training and have been assessed as competent in the use of that Equipment.	All	
SC21	Duty of Candour		
21.1	The Provider must act in an open and transparent way with Relevant Persons in relation to Services provided to Service Users.	AII	
21.2	The Provider must, where applicable, comply with its obligations under regulation 20 of the 2014 Regulations in respect of any Notifiable Safety Incident.	All	

21.3	If the Provider fails to comply with any of its obligations under SC21.2 the Co-ordinating Commissioner may:	All	
	21.3.1 notify the CQC of that failure; and/or		
	21.3.2 require the Provider to provide the Relevant Person with a formal, written apology and explanation for that failure, signed by the Provider's chief executive and copied to the relevant Commissioner; and/or		
	21.3.3 require the Provider to publish details of that failure prominently on the Provider's website.		
21.4	Any action taken or required by the Co-ordinating Commissioner under SC21.3 will be in addition to any consequence applied in accordance with Schedule 5 (<i>Quality Requirements</i>).	AII	
	SC22 Complaints and Investigations		
22.1	The Commissioners and the Provider must each publish, maintain and operate a procedure to deal with any complaints in relation to any matter reasonably connected with the provision of the Services. That procedure must comply with the Fundamental Standards of Care, the Complaints Regulations, the Local Government Act 1974 and other Law and Guidance, as appropriate to the Services.	AII	
22.2	The Provider must:		
	22.2.1 provide clear information to Service Users, their Carers and representatives, and to the public, displayed prominently in the Services Environment as appropriate, on how to make a complaint or to provide other feedback and on how to contact Local Healthwatch; and	AII	
	22.2.2 ensure that this information informs Service Users, their Carers and representatives, of their legal rights under the NHS Constitution, how they can access independent support to help make a complaint, and how they can take their complaint to the Health Service Ombudsman should they remain unsatisfied with the handling of their complaint by the Provider.		
22.3	The Provider must co-operate with any investigation of a complaint in relation to any matter reasonably connected to the provision of the Services by the Provider or any Sub-Contractor undertaken by the Commissioners, NHS England, the Health Service Ombudsman, the Local Government Ombudsman and/or a Local Authority and in relation to Primary Medical Services as otherwise required in accordance with direction 46 of the Directions.	All	
SC23	Incidents Requiring Reporting		

23.1	The Provider must notify deaths, Serious Incidents and other incidents to CQC, and to any relevant Regulatory or Supervisory Body or other official body, in accordance with Good Practice, Law and Guidance.	All	
23.2	The Provider must comply with the NHS Serious Incident Framework and the Never Events Policy Framework, and must report all Serious Incidents and Never Events in accordance with the requirements of those Frameworks.	All	
23.3	The Parties must comply with their respective obligations in relation to deaths and other incidents in connection with the Services under Schedule 7C (<i>Incidents Requiring Reporting Procedure</i>) and under Schedule 7A (<i>Reporting Requirements</i>).	All	
23.4	If a notification the Provider gives to any relevant Regulatory or Supervisory Body directly or indirectly concerns any Service User, the Provider must send a copy of it to the relevant Commissioner, in accordance with the timescales set out in Schedule 7C (Incidents Requiring Reporting Procedure) and in Schedule 7A (Reporting Requirements).	All	
23.5	The Commissioners may (subject to Law) use any information provided by the Provider under this SC23, Schedule 7C (<i>Incidents Requiring Reporting Procedure</i>) and Schedule 7A (<i>Reporting Requirements</i>) in any report which they make in connection with Serious Incidents.	AII	
SC24	Safeguarding, Mental Capacity and Prevent		
24.1	The Provider must ensure that Service Users are protected from abuse, neglect and improper or degrading treatment, and must take appropriate action to respond to any allegation or disclosure of abuse in accordance with the Law.	All	
24.1	improper or degrading treatment, and must take appropriate action to respond to any	All	
	improper or degrading treatment, and must take appropriate action to respond to any allegation or disclosure of abuse in accordance with the Law.		
	improper or degrading treatment, and must take appropriate action to respond to any allegation or disclosure of abuse in accordance with the Law. The Provider must nominate: 24.2.1 a Safeguarding Lead and/or a named professional for safeguarding children,		
	improper or degrading treatment, and must take appropriate action to respond to any allegation or disclosure of abuse in accordance with the Law. The Provider must nominate: 24.2.1 a Safeguarding Lead and/or a named professional for safeguarding children, young people and adults, in accordance with Safeguarding Guidance;		
	improper or degrading treatment, and must take appropriate action to respond to any allegation or disclosure of abuse in accordance with the Law. The Provider must nominate: 24.2.1 a Safeguarding Lead and/or a named professional for safeguarding children, young people and adults, in accordance with Safeguarding Guidance; 24.2.2 a Child Sexual Abuse and Exploitation Lead;		
	improper or degrading treatment, and must take appropriate action to respond to any allegation or disclosure of abuse in accordance with the Law. The Provider must nominate: 24.2.1 a Safeguarding Lead and/or a named professional for safeguarding children, young people and adults, in accordance with Safeguarding Guidance; 24.2.2 a Child Sexual Abuse and Exploitation Lead; 24.2.3 a Mental Capacity and Deprivation of Liberty Lead; and		

	genital mutilation (as relevant to the Services), set out or referred to in:	
	24.3.1 the 2014 Act and associated Guidance;	
	24.3.2 the 2014 Regulations;	
	24.3.3 the Children Act 1989 and the Children Act 2004 and associated Guidance;	
	24.3.4 the 2005 Act and associated Guidance;	
	24.3.5 Safeguarding Guidance; and	
	24.3.6 Child Sexual Abuse and Exploitation Guidance.	
24.4	The Provider has adopted and must comply with the Safeguarding Policies and MCA Policies. The Provider has ensured and must at all times ensure that the Safeguarding Policies and MCA Policies reflect and comply with:	All
	24.4.1 the Law and Guidance referred to in SC24.3;	
	24.4.2 the local multi-agency policies and any Commissioner safeguarding and MCA requirements.	
24.5	The Provider must implement comprehensive programmes for safeguarding (including in relation to child sexual abuse and exploitation) and MCA training for all relevant Staff and must have regard to Safeguarding Training Guidance. The Provider must undertake an annual audit of its conduct and completion of those training programmes and of its compliance with the requirements of SC24.1 to 24.4.	All
24.6	At the reasonable written request of the Co-ordinating Commissioner, and by no later than 10 Operational Days following receipt of that request, the Provider must provide evidence to the Co-ordinating Commissioner that it is addressing any safeguarding concerns raised through the relevant multi-agency reporting systems.	All
24.7	If requested by the Co-ordinating Commissioner, the Provider must participate in the development of any local multi-agency safeguarding quality indicators and/or plan.	All
24.8	The Provider must co-operate fully and liaise appropriately with [other] relevant providers of social care services in relation to, and must itself take all reasonable steps towards, the implementation of the Child Protection Information Sharing Project.	A+E, A, U
24.9	The Provider must:	All
	24.9.1 include in its policies and procedures, and comply with, the principles contained in the Government Prevent Strategy and the Prevent Guidance and Toolkit; and	
	24.9.2 include in relevant policies and procedures a programme to raise awareness of the Government Prevent Strategy among Staff and volunteers in line with the	

	NHS England Prevent Training and Competencies Framework; and	
	24.9.3 include in relevant policies and procedures a WRAP delivery plan that is sufficient resourced with WRAP facilitators.	
SC25	Emergency Preparedness, Resilience and Response	
25.1	The Provider must comply with EPRR Guidance if and when applicable. The Provider must identify and have in place an Accountable Emergency Officer.	All
25.2	The Provider must notify the Co-ordinating Commissioner as soon as reasonably practicable and in any event no later than 5 Operational Days following:	All
	25.2.1 the activation of its Incident Response Plan;	
	25.2.2 any risk, or any actual disruption, to CRS or Essential Services; and/or	
	25.2.3 the activation of its Business Continuity Plan.	
25.3	The Commissioners must have in place arrangements that enable the receipt at all times of a notification made under SC25.2.	AII
25.4	The Provider must at the request of the Co-ordinating Commissioner provide whatever support and assistance may reasonably be required by the Commissioners and/or NHS England and/or Public Health England in response to any national, regional or local public health emergency or incident.	All
25.5	The right of any Commissioner to:	AII
	25.5.1 withhold or retain sums under GC8 (Contract Management); and/or	
	25.5.2 suspend Services under GC22 (Suspension),	
	will not apply if the relevant right to withhold, retain or suspend has arisen only as a result of the Provider complying with its obligations under this SC25.	
25.6	The Provider must use its reasonable efforts to minimise the effect of an Incident or Emergency on the Services and to continue the provision of Elective Care and Non-elective Care notwithstanding the Incident or Emergency. If a Service User is already receiving treatment when the Incident or Emergency occurs, or is admitted after the date it occurs, the Provider must not:	A
	25.6.1 discharge the Service User, unless clinically appropriate to do so in accordance with Good Practice; or	
	25.6.2 transfer the Service User, unless it is clinically appropriate to do so in accordance with Good Practice.	

25.7	Subject to SC25.6, if the impact of an Incident or Emergency is that the demand for Non-elective Care increases, and the Provider establishes to the satisfaction of the Co-ordinating Commissioner that its ability to provide Elective Care is reduced as a result, Elective Care will be suspended or scaled back as necessary for as long as the Provider's ability to provide it is reduced. The Provider must give the Co-ordinating Commissioner written confirmation every 2 calendar days of the continuing impact of the Incident or Emergency on its ability to provide Elective Care.	А	
25.8	During or in relation to any suspension or scaling back of Elective Care in accordance with SC25.7:	Α	
	25.8.1 GC22 (Suspension) will not apply to that suspension;		
	25.8.2 if requested by the Provider, the Commissioners must use their reasonable efforts to avoid any new referrals for Elective Care and the Provider may if necessary change its waiting lists for Elective Care; and		
	25.8.3 the Provider must continue to provide Non-elective Care (and any related Elective Care), subject to the Provider's discretion to transfer or divert a Service User if the Provider considers that to be in the best interests of all Service Users to whom the Provider is providing Non-elective Care whether or not as a result of the Incident or Emergency (using that discretion in accordance with Good Practice).		
25.9	If, despite the Provider complying fully with its obligations under this SC25, there are transfers, postponements and cancellations the Provider must give the Commissioners notice of:	A	
	25.9.1 the identity of each Service User who has been transferred and the alternative provider;		
	25.9.2 the identity of each Service User who has not been but is likely to be transferred, the probable date of transfer and the identity of the intended alternative provider;		
	25.9.3 cancellations and postponements of admission dates;		
	25.9.4 cancellations and postponements of out-patient appointments; and		
	25.9.5 other changes in the Provider's list.		
25.10	As soon as reasonably practicable after the Provider gives written notice to the Co- ordinating Commissioner that the effects of the Incident or Emergency have ceased, the Provider must fully restore the availability of Elective Care.	A	
SC26	Other National Policy Requirements		
Places	of Safety		
26.1	The Parties must have regard to the Mental Health Crisis Care Concordat and must	A, A&E, M U	IH,

iı	each agreement on the identification of, and standards for operation of, Places of Safety n accordance with the Law, the 1983 Act Code and Royal College of Psychiatrists Standards.		
Antimicr	robial Resistance and Healthcare Associated Infections		
d	The Provider must ensure that it has appropriate arrangements for infection control and decontamination, and must comply with the Code of Practice on the Prevention and Control of Infections. In relation to Primary Medical Services the Provider must comply with paragraph 5 of Schedule 3 to the Directions.	All	
	The Provider must ensure that all laboratory services (whether provided directly or under a Sub-Contract) comply with the UK Standard Methods for Investigation.	All	
C	The Provider must have an HCAI Reduction Plan for each Contract Year and must comply with its obligations under that plan. The HCAI Reduction Plan must reflect local and national priorities relating to HCAI including antimicrobial resistance.	All	
,	Venous Thromboembolism		
26.5	The Provider must:	Α	
2	26.5.1 comply with Guidance (including NICE Guidance) in relation to venous thromboembolism;		
2	26.5.2 perform Root Cause Analysis of all confirmed cases of pulmonary embolism and deep vein thrombosis acquired by Service Users while in hospital (both arising during a current hospital stay and where there is a history of hospital admission within the last 3 months, but not in respect of Service Users admitted to hospital with a confirmed venous thromboembolism but no history of an admission to hospital within the previous 3 months); and		
2	26.5.3 perform local audits of Service Users' risk of venous thromboembolism and of the percentage of Service Users assessed for venous thromboembolism who receive the appropriate prophylaxis,		
	and the Provider must report the results of those Root Cause Analyses and audits to the Co-ordinating Commissioner.		
Pastoral	, Spiritual and Cultural Care		
	The Provider must take account of the spiritual, religious, pastoral and cultural needs of Service Users.	AII	
26.7 T	The Provider must have regard to NHS Chaplaincy Guidelines.	NHS Tru / FTs	

Sustaiı	nable Development		
26.8	In performing its obligations under this Contract the Provider must take all reasonable steps to minimise its adverse impact on the environment.	AII	
26.9	The Provider must maintain a sustainable development plan in line with NHS Sustainable Development Guidance. The Provider must demonstrate its progress on climate change adaptation, mitigation and sustainable development, including performance against carbon reduction management plans, and must provide an annual summary of that progress to the Co-ordinating Commissioner.	AII	
26.10	The Provider must, in performing its obligations under this Contract, give due regard to the impact of its expenditure on the community, over and above the direct purchase of goods and services, as envisaged by the Public Services (Social Value) Act 2012.	All	
Food S	itandards		
26.11	The Provider must develop and maintain a food and drink strategy in accordance with the Hospital Food Standards Report.	A, MI	4
26.12	The Provider must have regard to (and where mandatory comply with) Food Standards Guidance, as applicable.	All	
26.13	When procuring and/or negotiating contractual arrangements through which any potential or existing tenant, sub-tenant, licensee, contractor, concessionnaire or agent will be required or permitted to sell food and drink from the Provider's Premises, the Provider must (having taken appropriate public health advice) include in those contractual arrangements terms which require the relevant party to provide and promote healthy eating and drinking options (including outside normal working hours where relevant) and to adopt the full range of mandatory requirements in Government Buying Standards.	NHS Tru / FTs	
Clinica	I Networks, National Audit Programmes and Approved Research Studies		
26.14	The Provider must:	AII	
	26.14.1 participate in the Clinical Networks, programmes and studies listed in Schedule 2I (<i>Clinical Networks</i>);		
	26.14.2 participate in the national clinical audits within the National Clinical Audit and Patient Outcomes Programme relevant to the Services; and		
	26.14.3 make national clinical audit data available to support national publication of Consultant-level activity and outcome statistics in accordance with HQIP Guidance.		

26.15	The Provider must adhere to all protocols and procedures operated or recommended under the programmes and arrangements referred to in SC26.1, unless in conflict with existing protocols and procedures agreed between the Parties, in which case the Parties must review all relevant protocols and procedures and try to resolve that conflict.	All	
26.16	The Provider must put arrangements in place to facilitate recruitment of Service Users and Staff as appropriate into Approved Research Studies.	AII	
26.17	In respect of any Approved Research Study the Parties must have regard, as applicable, to NHS Treatment Costs Guidance.	All	
Care o	f Dying People		
26.18	The Provider must have regard to Guidance on Care of Dying People and must, where applicable, comply with SCCI 1580 (Palliative Care Co-ordination: Core Content) and the associated EPACCS IT System Requirements to ensure implementation of interoperable solutions.	All	
SC27	Death of a Service User		
27.1	The Provider must maintain and operate a Death of a Service User Policy.	All	
27.2	Without prejudice to the requirements of SC23 (<i>Incidents Requiring Reporting</i>) and any other requirements for notification elsewhere in the Contract, the Provider must comply with the requirements of paragraph 15 of Schedule 3 to the Directions.	All	
SC28	Certificates and Provision of Information to a Relevant Person		
28.1	Where a Service User either:	A, CR,	мн
	28.1.1 is admitted to hospital under the care of a member of the Provider's medical Staff; or		
	28.1.2 is discharged from such care; or		
	28.1.3 attends an outpatient clinic under the care of a member of the Provider's medical Staff,		
	the Provider must, where appropriate under and in accordance with Fit Note Guidance, issue free of charge to the Service User or their Carer or Legal Guardian any necessary medical certificate to prove the Service User's fitness or otherwise to work, covering the period until the date by which it is anticipated that the Service User will have recovered or by which it will be appropriate for a further clinical review to be carried out.		
28.2	In providing Primary Medical Services the Provider must issue free of charge to a Service User or their personal representatives any medical certificate of a description	All	

	prescribed in Schedule 1 to the Directions which is reasonably required under or for the purposes of the enactments specified in that schedule, except where, for the condition to which the certificate relates, the Service User is: 28.2.1 being attended by a medical practitioner who is not: 28.2.1.1 engaged or employed by the Provider; or 28.2.1.2 a shareholder in the Provider; or 28.2.1.3 not being treated by or under the supervision of a Health Care Professional.		
28.3	The exception referred to in SC28.2.1 will not apply where the certificate is issued pursuant to regulation 2(1) of the Social Security (Medical Evidence) Regulations 1976 or regulation 2(1) of the Statutory Sick Pay (Medical Evidence) Regulations 1985.	All	
28.4	The Provider must, in relation to Primary Medical Services, comply with the requirements of direction 42 of the Directions.	AII	
SC29	Prescribing		
Prescr	ibing		
29.1	In relation to Primary Medical Services:	All	
	 29.1.1 the Provider must comply, and must ensure that its Prescribers, Medical Practitioners and other Staff comply, with the requirements of Part 4 of the Directions; and 29.1.2 the Provider must comply with the requirements of paragraph 16 of Schedule 3 to the Directions. 		
29.2	In relation to Out of Hours Services the Provider must comply, and must ensure that its Prescribers, Medical Practitioners and other Staff comply, with the requirements of Part 5 of the Directions.	AII	
Formu	lary		
29.3	Where any Service other than Primary Medical Services involves or may involve the prescribing of drugs, the Provider must:	A, MH, R	CR,
	29.3.1 ensure that its current Formulary is published and readily available on the Provider's website;		
	29.3.2 ensure that its Formulary reflects all relevant positive NICE Technology Appraisals; and		
	29.3.3 make available to Service Users all relevant treatments recommended in positive NICE Technology Appraisals.		

SC30 Serv	Further Miscellaneous Requirements in relation to Primary Medical ces		
Telep	hone Services		
30.1	In relation to Primary Medical Services the Provider must comply with paragraph 1 of Schedule 3 to the Directions.	AII	
Cost	of Relevant Calls		
30.2	In relation to Primary Medical Services the Provider must comply with paragraph 2 of Schedule 3 to the Directions.	AII	
Clinic	al Reports		
30.3	When and as required by paragraph 3 of Schedule 3 to the Directions, the Provider must provide a clinical report to NHS England.	All	
Stora	ge of Vaccines		
30.4	In relation to Primary Medical Services the Provider must comply with paragraph 4 of Schedule 3 to the Directions.	All	
Enqu	iries about Prescriptions and Referrals		
30.5	In relation to Primary Medical Services the Provider must comply with the requirements of direction 44 of the Directions.	All	
Co-o	peration with NHS England		
30.6	In relation to Primary Medical Services the Provider must comply with the requirements of direction 49 of the Directions.	All	
Wher	e Out of Hours Services are not provided		
30.7	Where the Provider is not required to provide Out of Hours Services under this Contract, the Provider must comply with the requirements of direction 14(2) of the Directions.	AII	

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